

BOARD MEETING

Title	Berkshire West Place-based Partnership Update		
Paper Date:	04 March 2025	Board Meeting Date:	11 March 2025
Purpose:	Information	Agenda Item:	09
Author:	Daniel Leveson, Director for Places and Communities	Exec Lead/ Senior Responsible Officer:	Matthew Tait, Chief Delivery Officer
Executive Summary			
<p>The presentation provides a brief overview of:</p> <ul style="list-style-type: none"> • Updates and progress from flagship place-based programmes including community wellness outreach, same day urgent access and key procurements. • Emerging priorities for the place-based partnership highlighting its role in developing place and pooled budgets (e.g. Better Care Fund), provider collaborations, mental health and therapy transformations and neighbourhood working. 			
Action Required			
<p>The board are asked to:</p> <ul style="list-style-type: none"> • Note and discuss the update. • Consider the priorities in the context of the Integrated Care System development and the role of the ICB supporting and enabling partnerships to succeed. 			
Conflicts of Interest:	<p>Conflict noted: This report contains information relating to organisations that partner members of the Board lead/are employed by. The perspective of these members is an important aspect to enable the Board to focus on where the ICB (Integrated Care Board) and system contribute to improvement.</p>		
Date/Name of Committee/ Meeting, Where Last Reviewed:	N/A		



**Buckinghamshire, Oxfordshire
and Berkshire West**
Integrated Care System



Berkshire West
Health and Care
Partnership

Berkshire West Place-based partnership update

BOB ICB Board

March 2025

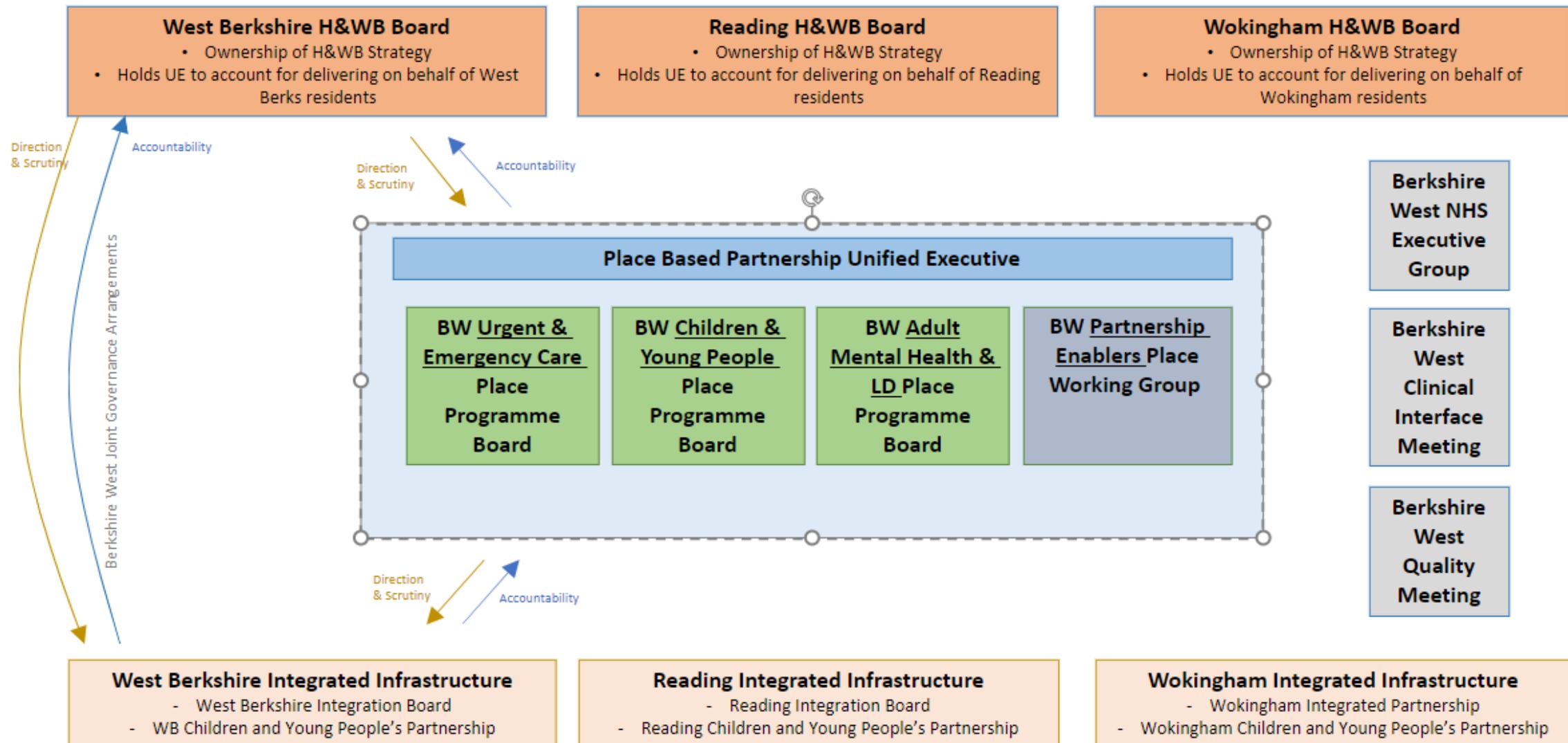
Matthew Tait – Chief Delivery Officer



Berkshire West Place-based Partnership (Unified Executive)

Name	Job Title	Organisation
Daniel Leveson	Director for Places and Communities	BOB ICB
Ben Riley	Chief Medical Officer and Exec Sponsor	BOB ICB
Steve McManus	Chief Executive Officer	RBFT
Julian Emms (Chair)	Chief Executive Officer	BHFT
Nigel Lynn	Chief Executive Officer (outgoing)	West Berkshire
Jackie Yates	Chief Executive Officer	Reading
Susan Parsonage	Chief Executive Officer	Wokingham
Amit Sharma	BWPCA Chair	BWPCA
Andrew Statham	Director of Strategy	RBFT
Andy Ciecierski	BWPCA Deputy Chair	BWPCA

Place-Based Partnership Arrangements



24/25 Priorities and Programmes in Berkshire West

Place Priorities	Health inequalities and prevention			Children and Young People			Adult mental health and learning disability and neurodiversity			Urgent and emergency care	
Place Programmes	Strategic Drivers			Tactical Work						Assurance / Contracting	
	Future Model of Care	New Hospital Programme	Place development	Therapy Review	Same Day Urgent Access	Mental Health Support Teams	SEND Review	Community Wellness Outreach	INT	BOB-wide variation	Better Care Fund
UEC Programme	Objective 1: Prevention strategies			Objective 2: Attendance and admission avoidance			Objective 3: Redesign of same day urgent care			Objective 4: Patient flow through UEC pathways is maximised	
	Workstream: High Frequency Users			Workstreams: Community Crisis Response, Virtual Wards, Single Point of Access			Workstream: Same Day Urgent Access			Workstream: Flow and discharge, Community bed modelling	
CYP	Children			Mental Health			Integration	Specialist Pathways		Locality Projects	
	SEND Review	Therapy Review	Children's Panel	CAMHS Transformation	Contract Reviews	Mental Health Support Teams		Delirium Bariatric EoLC Joy App Falls		LA-level MDT working	
Mental Health and LDA	Tactical			Strategic Drivers		Contracting					
	S117	S12	Complex Cases	Mental Health Programme Board and projects	VCSE Collaboration	Contract Reviews					

24/25 Key programme updates

Community Wellness Outreach

- Programme operational since Jan 2024 and has provided 5,893 enhanced health checks to date, across 840 community-based sessions.
- Focus on patients in high health need groups, IMD cohorts 1-4 and/or Core 20 Plus 5 'plus'
- Majority of funding allocated to local authorities who commission the service through 3 different models supported by contracts with primary care
- Almost 4,000 people have been identified as having high BMI, high blood pressure, high cholesterol and/or high blood glucose. Suggests programme targeting is effective.

Same Day Urgent Access

- Interim service operational co-located at RBFT. Has enabled 8-10% of ED attendances per day to be streamed into a GP-led primary care service
- Average 72 patients per day in Jan 25 seen by the BWPCA-managed service, as an interim solution in readiness for new SDUA service to be launched on 1 July 2025

Procurements

- Re-procurement within Berkshire West of Mental Health Support Teams, palliative care services, Same Day Urgent Access and wheelchair services are managed at place and due to complete within 24/25.

25/26 Berkshire West Emerging Priorities

Place Development	1. Place-Based partnership development	Update vision / values / ways of working refresh, implementation of ICB Operating Model, review of Place Based Partnership governance and groups, identification of key populations (Carnall Farrar and local work) and review of Better Care Fund and associated workstreams.
Provider collaboration	1. To be defined	Place-level provider collaboration. Areas under consideration include sexual health, community beds and 'left shift' of specified outpatient activity into primary care.
Wider partnership working	1. S117	Building on work with BHFT in 24/25 around S117 reviews. Focus on opportunities to work more closely with local authorities around reviews.
	2. Therapies	Potential consolidation of services following Therapies Review
Integrated Neighbourhood Teams	1. INT model development	Development of vision, approach, key underpinning principles, enablers and governance/assurance arrangements
	2. Community Wellness Outreach Programme	Completion/extension and evaluation of existing pilot. Scoping roll-out of model into wider neighbourhood working
	3. Integrated proactive care models	Long Term Conditions, Frail elderly pathway (including multidisciplinary care planning building on Wokingham/Reading models), EOL care, falls.
	4. Same Day Urgent Access	Complete pilot UCC procurement, operationalise and review. Embedding segmentation and exploration of future models of same day access